



Decision No 2015/87

REPORT TO: POLICE AND CRIME COMMISSIONER FOR LANCASHIRE

REPORT BY: PC ROB FLANNAGAN

DATE: 23 MARCH 2016

TITLE: DEVELOPMENT OF A FORENSIC ACADEMY STRATEGIC ALLIANCE

Appendix A refers

EXECUTIVE SUMMARY

The purpose of this report is to recommend that the Police and Crime Commissioner enters into a collaborative agreement between Lancashire Constabulary and University of Central Lancashire in order to provide educational opportunities in the area of forensic related studies with the intention of providing a range of benefits for each organisation, both operational and educational.

Both the Constabulary and the University will contribute to the collaboration and provide opportunities to research forensic projects and develop techniques within forensic and criminal investigations.

The partnership will work incrementally towards mutual benefits with the aim of developing a 5 year plus plan. Lancashire Constabulary will not be using UCLAN for any commercial purpose, but to deliver an efficient and effective service to the people of Lancashire.

RECOMMENDATION

That the Forensic Academy Strategic Alliance between the Police and Crime Commissioner for Lancashire, Lancashire Constabulary and the University of Central Lancashire Strategic Alliance be supported and the approach to developing a strategic alliance set out within it endorsed.

Decision taken by the Police and Crime Commissioner for Lancashire:

Original decision, as set out in the attached report, approved without amendment (please delete as appropriate)	YES	NO

Original decision required to be amended and decision as detailed below:

The reasons for the amended decision are as detailed below:

Police and Crime Commissioner: Comments

DECLARATIONS OF INTEREST

The PCC is asked to consider any personal / prejudicial interests he may have to disclose in relation to the matter under consideration in accordance with the law, the Nolan Principles and the Code of Conduct.

STATEMENT OF COMPLIANCE

The recommendations are made further to legal advice from the Monitoring Officer and the Section 151 Officer has confirmed that they do not incur unlawful expenditure. They are also compliant with equality legislation.

Signed: 

Police and Crime Commissioner

Date: 23.3.16

Signed: 

Chief Officer:

Date: 23.3.16

Signed:

Chief Constable

Date:

Signed:

Chief Finance Officer:

Date:



**Relates to Decision No
2015/87**

Appendix A

THE POLICE AND CRIME COMMISSIONER FOR LANCASHIRE

1. Background and Advice

Lancashire Constabulary has a successful and long standing history of partnership working, collaboration, leading on evidence based policing initiatives with University of Central Lancashire (UCLan).

There is currently over £700,000 of funded research projects within Lancashire Constabulary departments across a variety of disciplines including domestic abuse, forensic science and Early Action. As part of this, Lancashire Constabulary and UCLan have effectively partnered in jointly funded initiatives, which encompass research, analysis and interventions designed to improve services, learning and development, protect vulnerable members of the public and reduce associated costs within core business areas.

Furthermore, UCLan and Lancashire Constabulary currently co-host the undergraduate policing studies program, which was the first of its kind in the UK and produced a clear pathway for those looking to work within Lancashire Police. Lancashire Constabulary also recently secured £4.3m to enhance the Early Action model and delivery in the county through the Police Innovation Fund. Lancashire was also recently successful in securing funding through the Police Knowledge Fund for evidence based research.

Previous successful partnership and joint funding with UCLan has initiated discussions on collaboration prospects with all parties very keen to expand the assessment into a tangible and very real prospect. These discussions have led to the development of a strategic alliance between the Police and Crime Commissioner for Lancashire (PCC), Lancashire Constabulary and the University of Central Lancashire (UCLan) to establish and operate a Forensic Academy Strategic Alliance (Strategic Alliance).

The partnership will work incrementally towards mutual benefits with the aim of developing a 5 year plus plan. Lancashire Constabulary will not be using UCLAN for any commercial purpose, but to deliver an efficient and effective service to the people of Lancashire. There will be an agreed governance structure with a joint collaboration board that will make decisions to take the partnership forward for the future with mutual benefit. There will be an evaluation of the partnership and outcomes throughout.

Recommendation

That the Forensic Academy Strategic Alliance between the Police and Crime Commissioner for Lancashire, Lancashire Constabulary and the University of Central Lancashire Strategic Alliance be supported and the approach to developing a strategic alliance set out within it endorsed.

2. Consultation

The proposal has been the subject of detailed discussion between the Lancashire Constabulary and UCLan.

3. Implications:

3.1 Risk management

3.2 Financial considerations

Any financial implications will be managed within existing Revenue budgets.

3.3 Equality considerations

4. Link to Police and Crime Plan

This alliance will strengthen and contribute to the priorities set out in Police and Crime Plan.

5. Background Papers

5. Public access to information

RESTRICTED - This decision contains information which relates to or includes commercial, financial or business interests of the Police and Crime Commissioner or any other person or company

Officer declaration	Date
LEGAL IMPLICATIONS	
FINANCIAL IMPLICATIONS -	
EQUALITIES IMPLICATIONS – As above	
CONSULTATION – As above	

Chief Executive Officer (Monitoring Officer)

I have been informed about the proposal and confirm that financial, legal and equalities advice has been taken into account in the preparation of this report. I am satisfied that this is an appropriate request to be submitted to the Police and Crime Commissioner for Lancashire.

Signature.....Date.....



Memorandum of Understanding

On the Forensic Academy Strategic Alliance between the Police and Crime Commissioner for Lancashire, Lancashire Constabulary and the University of Central Lancashire

3/23/2016

This MEMORANDUM OF UNDERSTANDING ("MOU") is made on

BETWEEN

- (1) **THE POLICE AND CRIME COMMISSIONER FOR LANCASHIRE** whose address is Office of the PCC for Lancashire, Lancashire County Council, County Hall, Preston, PR1 0LD ("PCC");
- (2) **LANCASHIRE CONSTABULARY** whose address is Lancashire Constabulary Headquarters, Saunders Lane, Hutton near Preston, PR4 5SB ("Constabulary"); and
- (3) **UNIVERSITY OF CENTRAL LANCASHIRE** whose address is Preston, Lancashire, PR1 2HE ("UCLan");
(each a "Party" and together "the Parties")

BACKGROUND

- a) UCLan, the PCC and the Constabulary (together "the Parties") wish to collaboratively establish and operate a Forensic Academy Strategic Alliance ("Strategic Alliance").
- b) Whilst the operation of the Strategic Alliance and specific projects to be delivered through the Strategic Alliance will be the subject of separate agreements, the Parties wish to enter into this MOU to record the basis on which they will collaborate with each other to develop and establish the Strategic Alliance.

1. AREAS FOR COLLABORATION

- 1.1 The Parties wish to work together and jointly to explore opportunities to:
- investigate, identify and implement innovative working practices by strengthening the relationship between policing and academia;
 - achieve the highest levels of service delivery through efficiency, evidence based research and the latest technology; and
 - work collaboratively to embrace new opportunities and to meet fiscal challenges faced by the parties by maximising resources and generating income.

2. KEY OBJECTIVES

- 2.1 The key objectives and intentions for the development of the Strategic Alliance are set out in the proposal at Schedule 1 to this MOU.
- 2.2 The Parties agree that the establishment and operation of the Strategic Alliance will be subject to the agreement and signing of a legally binding agreement between the Parties ("the Partnership Agreement").

3. INTELLECTUAL PROPERTY AND PUBLICITY

- 3.1 No Party shall acquire any rights in intellectual property owned or controlled by another Party prior to the commencement of this MOU or which is developed by another Party independently of this collaboration.
- 3.2 The rights of the Parties to intellectual property created through the operation of the Strategic Alliance shall be set out in the Partnership Agreement.
- 3.3 No Party shall make, or permit any person to make, any public announcement concerning the Strategic Alliance, the signing of this MOU or the negotiations of the Partnership Agreement without the prior written consent of the other Parties (such consent not to be unreasonably withheld or delayed), except as required by law.

4. CONFIDENTIALITY

- 4.1 Subject to clause 4.2 and except as otherwise agreed in writing, each Party shall hold information provided by another Party as confidential (the Confidential Information) in confidence and

restrict access to the Confidential Information to such of its employees who have a need to know for the purpose for which it was supplied.

- 4.2 Clause 4.1 shall not apply to information which is (i) already available in the public domain; (ii) obtained through a third party not subject to obligations of confidentiality; (iii) developed independently by the receiving Party; (iv) already known to a Party prior to entering this MOU; or (v) required to be disclosed pursuant to any legislation, statute, or regulatory body.

5. TERM

- 5.1 This MOU shall commence on the date of signature by all Parties and shall subsist for a period of one (1) year or until such time as it is superseded by the Partnership Agreement.
- 5.2 Any Party may terminate its involvement with this MOU by giving at least 30 days' notice in writing to the other Parties.

6. STATUS

- 6.1 This MOU is not intended to be legally binding, and no legal obligations or legal rights shall arise between the Parties from this MOU. This is with the exception of clause 3 (Intellectual Property and Publicity), clause 4 (Confidentiality) and this clause 6 (Status), which it is agreed do constitute legally binding obligations and shall be governed by English law.
- 6.2 Nothing in this MOU is intended to, or shall be deemed to, establish any partnership or joint venture between the Parties, constitute any Party as the agent of another Party, nor authorise any Party to make or enter any commitments for or on behalf of another Party.

7. COSTS AND EXPENSES

- 7.1 The Parties shall each bear their own costs and expenses incurred in complying with their obligations under this MOU.
- 7.2 Costs and expenses for the operation of the Strategic Alliance will be set out in the Partnership Agreement.

Signed by the **POLICE AND CRIME COMMISSIONER FOR LANCASHIRE**

Name:

Date:

Signed for and behalf of **LANCASHIRE CONSTABULARY**

Name:

Date:

Signed for and behalf of **UNIVERSITY OF CENTRAL LANCASHIRE**

Name:

Date:



Forensic Academy Strategic Alliance

*Between the Police and Crime Commissioner for Lancashire, Lancashire
Constabulary and the University of Central Lancashire*

1 Introduction

- 1.1 This document sets out the proposed approach to developing a strategic alliance between the Police and Crime Commissioner for Lancashire (PCC), Lancashire Constabulary and the University of Central Lancashire (UCLan) (each being a “party” and collectively the “parties”) to establish and operate a Forensic Academy Strategic Alliance (Strategic Alliance).
- 1.2 It sets out the parties’ current intentions in respect of the Strategic Alliance.
- 1.3 The parties’ drivers for developing the Strategic Alliance are as follows:
- 1.4 Lancashire Constabulary/PCC
 - 1.4.1 The expectations of the Home Office and Her Majesty’s Inspectorate of Constabulary (HMIC) that police forces and Police and Crime Commissioners will explore opportunities to work collaboratively, including with wider organisations, to generate financial and operational benefits for the public.
 - 1.4.2 The duty placed on chief officers and commissioners to keep collaborative activities under review and to work with other organisations where it is in the interests of the efficiency and effectiveness of their own and other police force areas (Police Reform and Social Responsibility Act 2011).
- 1.5 UCLan
 - 1.5.1 Enhancing the student experience and graduate employability by ensuring that students receive the practical experience, skills and professional accreditation they need to have successful lives and careers in policing and/or forensic science.
 - 1.5.2 Collaborating to produce innovative and entrepreneurial research, knowledge exchange and training in the areas of forensic science and policing.
 - 1.5.3 Supporting and enabling the University’s academic community to maximise the real-world impact of their activities, with a view to bringing about positive social, environmental and economic impact locally, nationally and globally.
 - 1.5.4 Working with the parties to increase financial resilience and develop income generation opportunities, thereby enabling reinvestment in people and infrastructure.
- 1.6 1.7 The Strategic Alliance should be seen as non-exclusive and flexible.

2 Objectives

- 2.1 To investigate, identify and implement innovative working practices by strengthening the relationship between policing and academia.
- 2.2 To achieve the highest levels of service delivery through efficiency, evidence based research and the latest technology.
- 2.3 To work collaboratively to embrace new opportunities and to meet fiscal challenges faced the parties by maximising resources and generating additional income.

3 Support

- 3.1 It is envisaged that the strategic alliance will be supported in large part by:
 - 3.1.1 Operational forensic science and support services including accommodation and estate within Lancashire Constabulary;
 - 3.1.2 UCLan's College of Science and Technology;
 - 3.1.3 Staff employed by the parties to serve forensic science and technology;
 - 3.1.4 Staff employed by the parties who are engaged to assist with the development and delivery of the Strategic Alliance.

4 Evidence Based Collaboration

- 4.1 Any formal collaboration proposed under this Strategic Alliance must be supported by a comprehensive business case and all relevant information for each party. Any such business case should clearly articulate the benefits of the collaboration, not just to the parties but to all relevant stakeholders including the general public.

5 Compliance

- 5.1 The parties must individually and collectively comply with all applicable legal requirements including the statutory and constitutional frameworks in which they operate.

6 Governance

- 6.1 The parties shall, at all times, whether acting together or individually, act in accordance with governance best practice.

**For and on behalf of the
Police and Crime Commissioner
for Lancashire**

**For and on behalf of the
Lancashire Constabulary**

**For and on behalf of the
University of Central Lancashire**

Signed _____

Signed _____

Signed _____

Print Name _____

Print Name _____

Print Name _____

Job Title _____

Job Title _____

Job Title _____

Date _____

Date _____

Date _____